

2025 IMPACT REPORT



ANIDA

Report Scope

This report is issued by All Nations International Development Agency through ANIDA's International Office, headquartered in Canada. It presents work supported, coordinated or undertaken through the ANIDA network during 2025.

ANIDA's international presence includes separately registered organizations and locally governed structures in several jurisdictions. These organizations share ANIDA's mission and identity while fulfilling the legal and governance requirements of their respective jurisdictions.¹

The financial information in this report relates to All Nations International Development Agency, the Canadian registered charity, and is drawn from its audited financial statements for the year ended December 31, 2025. It is not consolidated financial reporting for every separately registered organization in the ANIDA network unless expressly stated.



1

Canada: All Nations International Development Agency — International Office and Canadian registered charity. Canadian legal entity and audited reporting entity.
 United States: All Nations International Development Agency — U.S. tax-exempt organization under Section 501(c)(3). EIN 54-1918890.
 Philippines: All Nations International Development Association, Inc. — SEC Registration No. 2023090114574-05. Registered non-stock corporation.
 Norway: All Nations International Development Agency — Organization No. 914 606 616. Registered association and listed in Norway's Register of Non-Profit Organizations. Ghana: All Nations International Development Agency — Organization No. CG185512015. Jamaica: All Nations International Development Agency — Organization No. CAIN100-731C. Liberia: All Nations International Development Agency — Organization No. 052342686.

Table of Contents

01 OPENING

- 1 Executive Summary
- 2 Leadership Messages

02 IDENTITY

- 4 Who We Are
- 5 Mission, Vision, and Values
- 6 ANIDA International + ANIDA Network
- 7 Governance
- 8 Where We Work

03 RESULTS

- 9 Our Work in 2025
- 10 Financial Highlights

04 APPROACH

- 12 How ANIDA Describes Results
- 13 Theory of Change
- 15 Why an Integrated Approach Matters
- 16 How We Understand Reach
- 17 How We Built & Checked this Report

05 COUNTRY SECTIONS

- 18 Philippines
- 21 Ghana
- 24 Liberia
- 27 Jamaica
- 30 Canada

06 ACCOUNTABILITY

- 34 Partnerships & Volunteers
- 35 Learning & Organizational Growth
- 36 Financial Stewardship

07 CLOSING

- 37 Looking Ahead
- 38 Thank You

OPENING

Executive Summary

In 2025, ANIDA-supported programs reached more than 3,600 unique direct participants across five countries. Programs also recorded more than 16,000 food-service interactions in Canada and reached households and institutions through water, education, livelihood and community initiatives. These measures represent different forms of reach and are reported separately rather than combined into one total.

ANIDA is a Christian global development organization that partners with communities to support children, women and families. We begin by listening to understand the barriers limiting progress and identifying where focused intervention can make the greatest credible difference. Depending on the context, this may mean supporting people directly, strengthening households, schools or local institutions, or addressing shared challenges such as access to food, clean water and sustainable income.

For the Canadian reporting entity, ANIDA recorded **CAD 1.98 million in revenue in 2025**, with **88.5% of expenditures before amortization related to program expenses**. Financial information in this report relates to the Canadian registered charity and is presented separately from the wider program story of the ANIDA network.

The reporting process also highlighted opportunities to strengthen how ANIDA measures and validates change across programs. As we move forward, we are strengthening our evidence and accountability systems so that we can better understand what is working, adapt where needed and report progress with greater clarity and confidence.



OPENING

Letter From President & Executive Director

Hello ANIDA Family,

During our visit to Jamaica, I spoke with Susan, who coordinated ANIDA's work there in 2025. She told me what families were facing after Hurricane Melissa. Roofs had been torn from homes, belongings had been lost, and communities were trying to rebuild. Susan also shared a report from the school principal. Floodwater had covered the school property, forcing the school to remain closed for weeks.

Many families were already struggling to meet basic needs before the storm. The hurricane did not create their hardship. It made an existing struggle even more difficult. Susan was putting together supplies and using what she had to support families. Others in the community were doing the same. Even people facing their own losses were looking for ways to help their neighbours. No one had everything that was needed, but people were bringing what they could.

The Headlines Move Quickly. Recovery Does Not.

By the time many people read this report, Hurricane Melissa may no longer be receiving much public attention. For the families affected, however, rebuilding will continue. Children still need a safe place to learn, families still need stability, and the community must prepare for what may come next. This is why ANIDA's work cannot end with emergency response.

In 2025, we started planning with the school and local leaders for a school community farm that could strengthen food access and create practical learning opportunities. The hurricane gave this work added urgency. Rebuilding should not simply restore what existed before. It should help the community become better prepared for future challenges.

Immediate assistance matters because people need support now. In the immediate response, food and hygiene packages were provided for 130 children and families. But if the work stops there, the same vulnerabilities remain. We are exploring how ANIDA can contribute to the rebuilding effort by working with local volunteers, school leaders, families, and other partners to understand what support is needed and what can be sustained locally.

We should measure our response not only by what we deliver, but also by whether the school, families, and local leaders are better prepared for the next disruption. For us, this is the ANIDA way. We listen, respond, learn, and build alongside communities so that when another challenge comes, they do not have to begin again from nothing.

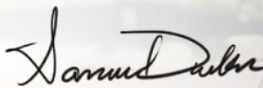
We are also strengthening how we measure change, understand what communities identify as progress, and determine where our approach needs to improve. Responsible leadership requires honesty about what our evidence shows and what we still need to learn. My faith reminds me that serving well requires compassion, humility, and responsible stewardship. We must listen carefully, act responsibly, and remain committed to the people behind every program.

To our staff, volunteers, donors, partners, and community leaders, thank you. Your support allows us to respond when needs are urgent and remain present for the work that begins after the emergency.

With deep gratitude,

Samuel

Samuel J. Donkor
President & Executive Director



OPENING

Letter From the Board Chair

Dear Friends and Supporters,

It is my privilege to share this year's Impact Report and reflect on the progress made possible through the dedication of our staff, volunteers, partners, donors, and communities around the world.

This year has been one of meaningful impact, growth, and continued learning. Across our programs, we have remained committed to supporting communities through initiatives focused on education, health, and sustainable income. The stories and results highlighted throughout this report represent more than numbers—they reflect the lives, opportunities, and communities strengthened through collective action.

As a Board, we are proud of the commitment shown by ANIDA's staff and leadership team as they continue to strengthen programs, build partnerships, and improve the systems that support our work. We remain committed to strong governance, financial accountability, and ensuring that the resources entrusted to ANIDA are used responsibly and effectively.

We also recognize that meaningful change requires collaboration. The progress outlined in this report would not be possible without the generosity of our donors, the dedication of our volunteers, the commitment of our partners, and the leadership and resilience of the communities we serve.

On behalf of the Board of Directors, I extend our sincere gratitude to everyone who has contributed to ANIDA's work this year. Your support continues to create opportunities and strengthen communities across the countries where we work.

Thank you for being part of this journey.

With sincere appreciation,

Dr. Nosente Bollo-Kamara, DDS
Board Chair



A child smiles during a community program.





IDENTITY

Who We Are

All Nations International Development Agency, known as ANIDA, is a Christian global development organization whose International Office is headquartered in Canada. Since 1997, we have partnered with communities to support children, women and families through education, health and food access, sustainable income and community development.

Our work begins by listening. We work with community members, local leaders and trusted institutions to understand the barriers affecting people's opportunities and the strengths already present. Because every community is different, we do not apply one standard solution. Depending on the context, we may support people directly, strengthen households, schools or local institutions, or address shared challenges such as food access, clean water and livelihoods.

Across the ANIDA network, local organizations, governing boards, country teams and community partners contribute leadership, knowledge and accountability. Our Christian faith shapes our commitment to dignity, compassion, hope and responsible stewardship, while we serve people without regard to religion, race or gender.

Children participating in a community gathering in the Philippines.



IDENTITY

Our Vision

A community empowered to bring transformation to the nations.

Our Mission

We are a Christian global development organization that partners with communities to uplift children, women, and families through greater access to education, health, and sustainable incomes, enabling them to flourish and transform their communities.

Our Core Values



LEADERSHIP: We develop leaders within the communities we serve. We listen, share responsibility, and support people to lead lasting change.



INTEGRITY: We act honestly, steward resources responsibly, and remain accountable to the people and communities who place their trust in us.



FAITH: Our Christian faith inspires us to serve with compassion, humility, and hope. We welcome and serve people of every background.



COMMUNITY: We build lasting relationships and work alongside communities to identify priorities and shape solutions together.



CULTURAL DIVERSITY: We value the knowledge, experiences, and perspectives people bring. We learn from each community and respect its context.

IDENTITY

ANIDA International and the ANIDA Network

Headquartered in Canada, ANIDA's International Office coordinates shared strategy, resource mobilization, program support, accountability and learning across the ANIDA network.

The network includes separately registered organizations, governing boards, country teams and community partnerships. Each registered organization retains the governance and legal responsibilities applicable within its jurisdiction while contributing to ANIDA's shared mission.

Registration identifies where ANIDA has a formal organizational presence. Program presence identifies where ANIDA-supported work took place in 2025. These are related, but they are not the same.

A community health worker meets with a young participant.



ANIDA International Board of Directors 2025



**Nosente Bollo-Kamara,
DDS**
Chairperson



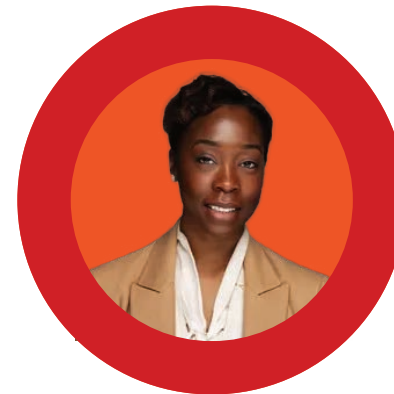
Philip Olateju
Treasurer



Kyle Denton
Secretary



Felisha Raquel
Director

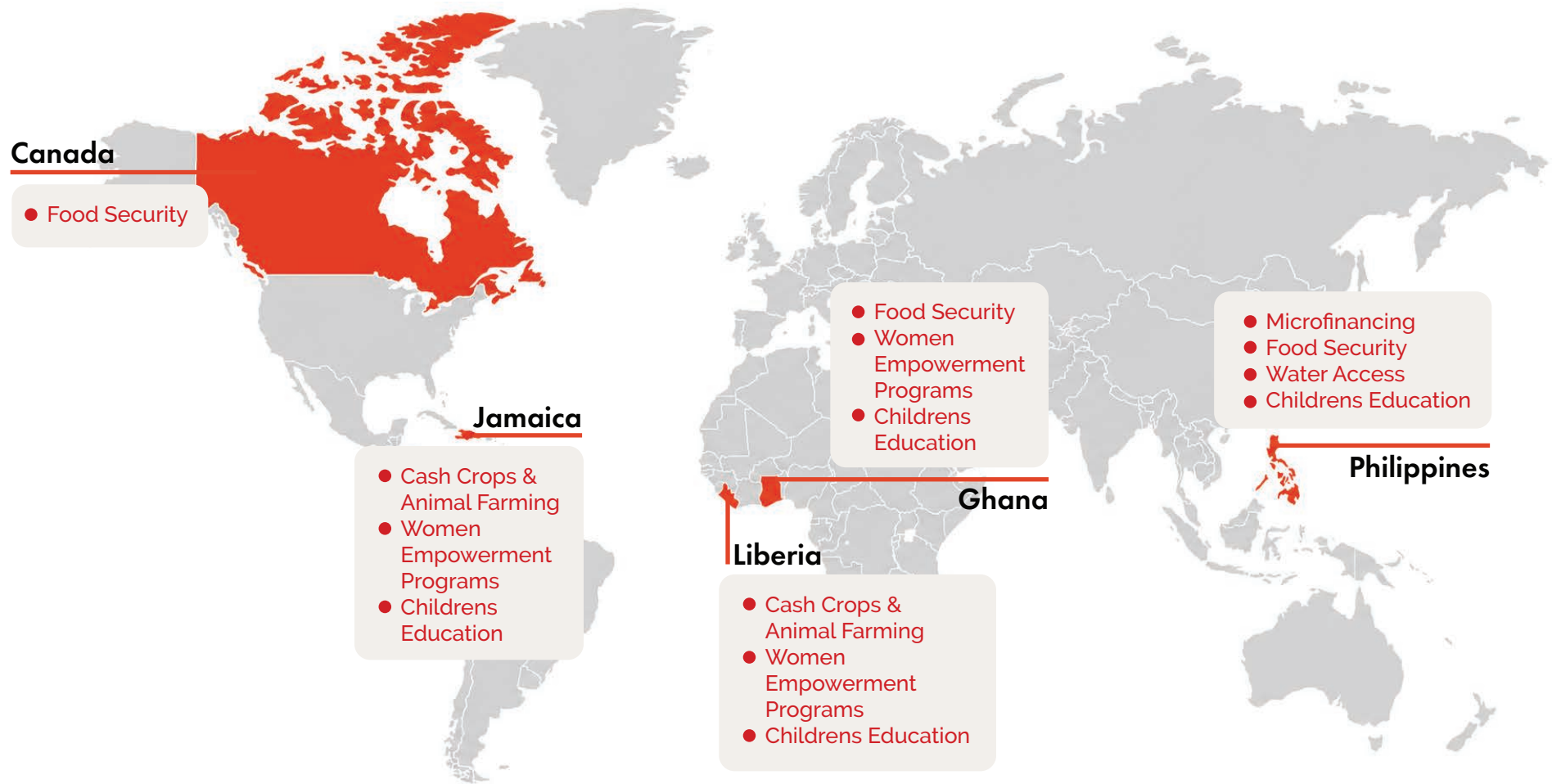


Rosemond Ennin, MD
Director

ANIDA's International Board of Directors provides governance, fiduciary oversight, and strategic guidance to All Nations International Development Agency, the Canadian registered charity through which this report is issued. The Board oversees organizational direction, financial reporting, risk, and responsible stewardship, while management leads day-to-day operations and cross-country coordination.

IDENTITY

Where We Work & What We Do



ANIDA works across three connected focus areas. Together, they address immediate needs while supporting learning, opportunity, and longer-term stability. The highlights below show selected examples from 2025; measures use different units and are presented separately.



Education

Expands access to learning and helps children and adults build knowledge and practical skills for future opportunities.

2025 Highlights

654

children supported through child sponsorship programs across four countries

50+

school kits distributed to learners in Liberia

Woman/child in educational setting



Health

Addresses immediate well-being through food security, healthcare, and access to clean, safe water.

2025 Highlights

2,151

individuals supported through 16,000+ food service interactions in Canada

130

emergency food packages delivered in Jamaica

269

households assisted by a water-system program in the Philippines

Food/plant imagery



Sustainable Income

Develops skills and livelihood pathways intended to strengthen people's ability to earn and sustain income over time.

2025 Highlights

123

women supported through vocational training in Ghana

17

members engaged in Rice-to-Rise, a rice-based microfinance and livelihood initiative in the Philippines

Woman and child

RESULTS

Financial Highlights

In 2025, ANIDA continued to direct resources toward programs and initiatives identified as priorities in the communities we serve. Compared with 2024, our funding mix shifted, with increased emphasis on child sponsorship and grant funding, while general donations represented a smaller proportion of overall funding. This reflected our focus on securing dedicated resources to support specific programs and community priorities.

Health program expenditures decreased compared with the previous year, reflecting a reduction in the availability of community and government resources supporting health-related programming. Education expenditures also decreased, corresponding with lower levels of designated giving toward education programs during the year.

Investment in sustainable income initiatives remained relatively consistent, increasing slightly from the previous year. This stability reflects continued investment in the delivery of sustainable income programming, including the addition of staff capacity to support these initiatives.

Operating support expenses decreased from the previous year, reflecting changes in the resources required to support ANIDA's day-to-day operations while continuing to maintain the organizational capacity needed to deliver programs effectively.

Together, these changes reflect ANIDA's ongoing efforts to align available resources with community priorities while maintaining the staffing and operational capacity needed to deliver programs effectively.

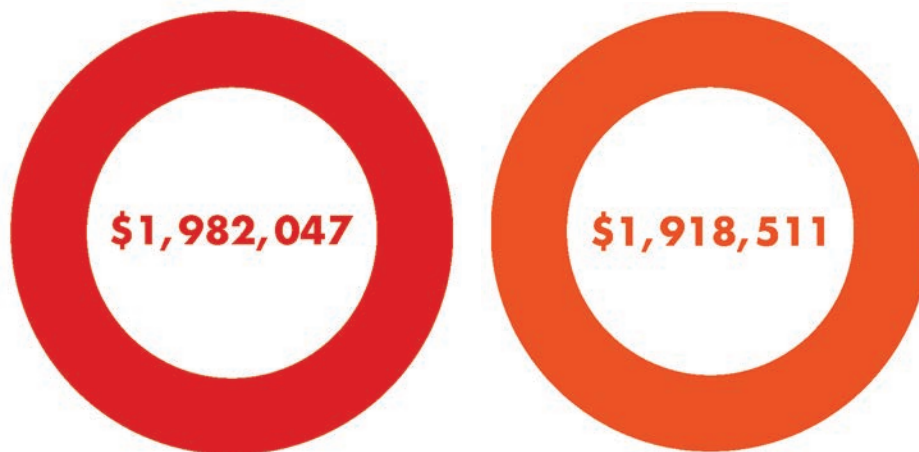
REVENUES	2025	2024
DONATIONS	\$1,672,084	\$2,101,291
SPONSORSHIPS	228,353	153,229
GOVERNMENT & OTHER GRANTS	70,899	33,668
OTHER INCOME	10,711	11,839
	1,982,047	2,300,027
EXPENDITURES	2025	2024
PROGRAM EXPENSES		
Health	\$1,393,501	\$1,717,681
Education & Development	259,212	273,009
Sustainable Income	44,221	41,428
PROGRAM SUPPORT		
Operating Support	144,981	188,502
Fundraising Expense	76,596	73,696
	1,918,511	2,294,316
SURPLUS FROM PROGRAMS, BEFORE OTHER ITEMS	63,536	5,711
OTHER ITEMS		
Amortization	(50,443)	(52,847)
DEFICIENCY OF REVENUES OVER EXPENDITURES for the year	13,093	(47,136)
NET ASSETS, beginning of year	1,432,187	1,479,323
NET ASSETS, end of year	1,445,280	1,432,187

Five-Year Financial Analysis

REVENUES

where we receive support

84.4%	Donations
11.5%	Sponsorships
3.6%	Government & Other Grants
0.5%	Investments & Other Income

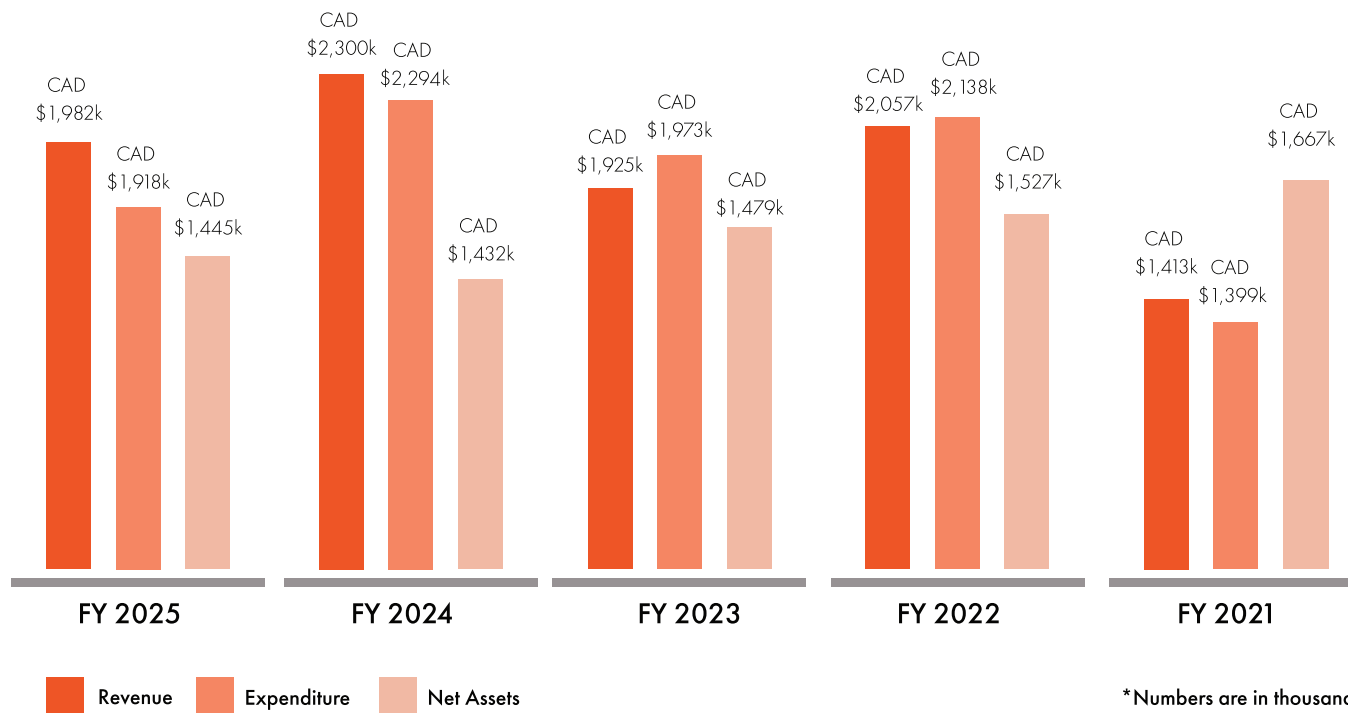


EXPENDITURES

what your giving supports

Program Expense	88.5%
Program Support	11.5%

Child holding chicken



*Numbers are in thousands

APPROACH

How ANIDA Describes Results



Activity

An action carried out by ANIDA, a network organization or a program partner.



Output

The immediate, countable product of an activity, such as food distributed, training delivered, or learning materials provided.



Outcome

A measured change in knowledge, behavior, access, practice, condition, or institutional performance following participation.



Impact

A significant longer-term change in people's lives or systems to which a program may have contributed.



Unique Direct Participant

A different individual who directly participated in or received a defined service during the reporting period is counted once within the stated reporting boundary.



Reach

The scale of engagement recorded through one or more defined measures. Reach may include people, service interactions, households, or institutions, but these units are reported separately.



Service Interaction

One recorded occasion on which a service was delivered. The same person may account for more than one interaction.



Estimated Result

A value derived from an explicit calculation or informed approximation rather than a complete direct count. The basis and important limitations must be stated.



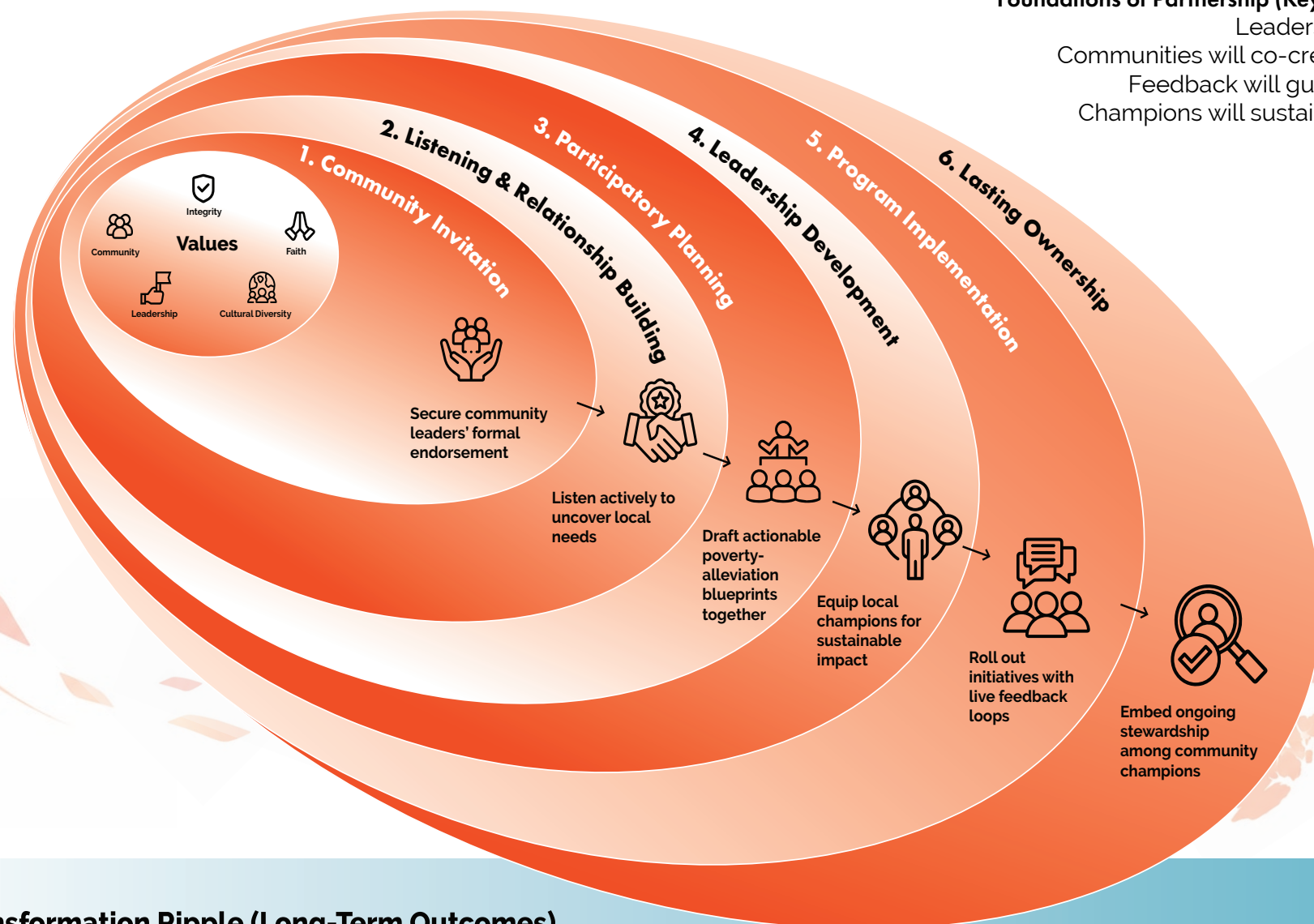
Contribution

ANIDA's plausible role in a result produced alongside participants, communities, partners, and other influences. This is the preferred framing when sole causation cannot be demonstrated.

Theory of Change

Foundations of Partnership (Key Assumptions)

Leaders will invite us
Communities will co-create solutions
Feedback will guide adaptations
Champions will sustain momentum



Transformation Ripple (Long-Term Outcomes)



1. Poverty Alleviation

Poverty Alleviation achieved via our three pillars: health, education, and sustainable income



2. Household Self-Sufficiency & Resilience

Building shock-proof livelihoods through integrated pillars



3. Leadership Multiplier

Equipping community champions to drive continuous transformation

APPROACH

Theory of Change Explanation

ANIDA's Theory of Change describes how we enter, develop, and transition community partnerships. We begin with invitation, listen to local priorities, plan with communities, strengthen leadership, implement agreed programs, and support lasting ownership. Community-Led Development means that community members and local institutions have meaningful influence over priorities, design, implementation, learning, and decisions about continuation or transition. Local delivery alone is not sufficient to describe a program as community-led.

Communities do not begin in the same place or move at the same pace. The six phases guide decisions, but they are not a rigid timetable. A Theory of Change phase identifies the current nature of the work, not a performance score. Returning to listening or planning can be a responsible response when community priorities, risks, or operating conditions change.

A credible portfolio view distinguishes communities and program streams rather than assigning one phase to an entire country. Listening and planning should be assessed on participation and design quality. Implementation should be assessed on delivery and emerging outcomes. Lasting Ownership should be claimed only when records show that local actors can lead or sustain key functions.



Community Invitation

A community or recognized representative has invited engagement, and readiness or mutual intent is still being established.



Listening and Relationship Building

ANIDA and community actors are documenting needs, relationships, lived experience, and baseline context before agreeing on the response.



Participatory Planning

Community actors and partners are co-designing priorities, roles, safeguards, resources, indicators, and a workable implementation plan.



Leadership Development

Local champions are receiving structured training, mentoring, responsibility, or succession support so they can guide the work.



Program Implementation

The agreed program is actively delivering services or activities with monitoring, feedback, and adaptation.



Lasting Ownership

Records show that local actors can lead or sustain key functions, use evidence, maintain accountability, and reduce dependence on ANIDA.

APPROACH

Why an Integrated Approach Matters

Children, women and families rarely experience barriers in isolation. A child's ability to remain in school can be shaped by household income, food access, safe water, transportation and school capacity. A family's ability to strengthen its income may depend on health, skills, assets, markets and reliable local institutions.

For this reason, ANIDA does not assume that one response will fit every community. We begin by listening to community members, local leaders and trusted institutions to understand both the challenges people face and the strengths already present. This helps identify which barriers matter most and where focused intervention can make the greatest credible difference.

Sometimes the right response is direct support to a child, woman or family. In other cases, the stronger pathway may be to strengthen a household, school or local institution, or address a shared challenge such as food access, clean water or livelihood opportunity.

An integrated approach does not mean addressing every challenge at once. It means understanding the wider context, setting priorities and choosing interventions that connect clearly to the people ANIDA exists to serve. The response may differ by place, but the purpose remains consistent: helping children, women and families build stronger opportunities to flourish.

273 million

Children and youth were out of school worldwide in 2024. This represents approximately one in every six school-aged children.



2.3 billion

People experienced moderate or severe food insecurity in 2024.

One Connected Response

Education, food security, and household stability are closely connected. When families struggle to meet basic needs, children's education, health and future opportunities can also be affected.

Sources: UNESCO & FAO/SOFI 2025.

APPROACH

How We Understand Reach

ANIDA's contribution cannot be represented responsibly by a single undifferentiated number. People engage with programs in different ways and with different levels of intensity. Some participate directly in education, food access, health, sustainable income, or leadership activities. Others benefit through their households, schools, local organizations, or community services.

We therefore report unique direct participants, service interactions, households, institutions, and indirect reach separately wherever records allow. This approach reduces double counting and shows both the breadth and depth of ANIDA-supported work.

In 2025, ANIDA-supported programs reached more than 3,600 unique direct participants across five countries. Programs also recorded more than 16,000 food-service interactions in Canada and reached households and institutions through water, education, and community initiatives. These measures describe different dimensions of reach and should not be added together as one total.



Unique Direct Participants

Different individuals who directly participated in or received a defined service during 2025.



Service Interactions

Total recorded occasions on which a service was delivered, including repeat visits.



Household Reach

Households directly participating in a household-level intervention or documented household members benefiting through a participant.



Institutional Reach

Schools, organizations, or community systems receiving defined support.



Indirect Reach

People plausibly served through strengthened institutions, trained leaders, or community infrastructure.

APPROACH

How We Built & Checked This Report

This report covers ANIDA-supported activity from January 1 to December 31, 2025. Program figures were compiled from country and program records, including participant registers, distribution records, partner reports, and financial documentation. Each figure should identify its reporting period, unit, and responsible validation owner.

ANIDA reviewed figures for internal consistency and separated unique participants from repeat services, households, institutions, and estimates wherever the available records allowed. Where source records used different definitions or could not be fully reconciled, the report states the limitation or omits the claim.

Most 2025 evidence describes activities, outputs, and reach. Outcome evidence is included only where a defined change and measurement basis are available. ANIDA will continue strengthening shared indicators, source controls, participant disaggregation, and follow-up measurement across the network.

Community members participating in learning and development activities.



PHILIPPINES



In 2022, ANIDA began its work in Kidapawan City, Philippines, laying the groundwork through community engagement and strategic partnerships. Within just two years, we launched three transformative initiatives—Wells of Hope (clean water access), HFT, and Rice2Rise (microfinancing for families)—each designed to address pressing local challenges such as water scarcity, economic hardship, and the needs of single-parent households. Rooted in trust, collaboration, and leadership development, our efforts continue to empower communities to break the cycle of poverty and build lasting resilience.

CAPITAL

Manila

POPULATION (EST.2025)

116.8 Million

HDI VALUE

0.720

DEVELOPING REGION

East Asia and the Pacific

HUMAN DEVELOPMENT CLASSIFICATION

High

117/
193



LOW

MEDIUM

HIGH

VERY HIGH

HABITAT
KIDAPAWAN
UPPER
SINGAO
POBLACION

PHILIPPINES**Key Accomplishments**

ANIDA's integrated approach in the Philippines combined educational support, family assistance, livelihood development, and community-based interventions.

The Hope for Tomorrow Program continued to provide educational support to vulnerable children, helping address financial and social barriers to school participation. Families also received household assistance and participated in livelihood initiatives designed to support access to basic needs and income-generating opportunities.

The Rice-to-Rise initiative supported local livelihood development while encouraging participation in productive activities and community-led development.

Families and local partners continued to engage with ANIDA programs, providing opportunities to strengthen relationships and ongoing community collaboration.

A mother and daughter supported through ANIDA's community programs in the Philippines.

17

Rice-to-Rise livelihood members engaged

70%

growth in Hope for Tomorrow participation

182

Hope for Tomorrow beneficiaries supported

269

family households assisted by the water system program



School partners and local volunteers maintained learner monitoring and communication with families during a year of staff loss and transition. The program record identifies their continuity as central to keeping educational support active.

PHILIPPINES

Story of Impact

For many families, educational support meant more than school supplies or financial assistance, it meant renewed hope for a better future. Parents expressed gratitude that their children could continue their education despite financial hardship.



Philippines: Rice-to-Rise, participating households

Primary: Phase 5
Program Implementation

Supporting: Phase 4
Leadership Development

Evidence: 17 members were reported as participating in the livelihood initiative.

Next: Confirm the participation period, repayment or revolving mechanism, participant decision-making roles, and changes in income or food security.



Philippines: Hope for Tomorrow Kidapawan & partner schools

Primary: Phase 5
Program Implementation

Supporting: Phase 4
Leadership Development

Evidence: Learner monitoring, school coordination, and continued educational support were documented.

Next: Reconcile the learner cohort, document attendance and learning outcomes.



Philippines: Wells of Hope participating water-system communities

Provisional Primary: Phase 6
Lasting Ownership

Evidence: Reports identified 269 participating households and an established community water system.

Next: Confirm the local management body, maintenance funding, functionality, water access, and user feedback before retaining Phase 6.



GHANA



Since its founding on March 7, 1997, ANIDA Ghana has made significant strides in community development. In 1998, it launched the Hope for Tomorrow (HFT) Child Sponsorship Program, supporting children's education and well-being. This was followed by the establishment of All Nations University in 2001, expanding access to higher education. In 2004, the Women's Development Center was opened to empower women through skills training and support. Then, the School of Aesthetics was introduced in 2011, offering vocational training in beauty and wellness as a pathway to sustainable income.

CAPITAL

Accra

POPULATION (EST.2025)

35 Million

HDI VALUE

0.628

DEVELOPING REGION

Sub-Saharan Africa

HUMAN DEVELOPMENT CLASSIFICATION

Medium

143/193



GHANA**Key Accomplishments**

ANIDA's programs in Ghana focused on supporting children's education while creating opportunities for learners and women to strengthen their academic and vocational skills.

The Hope for Tomorrow Program continued to provide educational support to children, helping them access learning opportunities and remain engaged in school.

The School of Continuing Education supported adult learners in literacy and academic studies, including preparation for proficiency examinations for further education and employment.

The School of Aesthetics provided women with practical training in hair care, nail care, and advanced beauty techniques, with learners also applying their skills during a university graduation, at placements and the WDC salon.

123

women supported
through training
programs

467+

beneficiaries
reached

40-50

active volunteers
engaged

"After this training, I can confidently start my own business. I now see a future in beauty and entrepreneurship."

- School of Aesthetics learner

GHANA

Community Strengthening

ANIDA's Ghana programs demonstrated the importance of community involvement in sustaining impact. Strong volunteer engagement contributed significantly to program continuity and local ownership.

Programs & Communities



Ghana: Hope for Tomorrow child sponsorship

Primary: Phase 5
Program Implementation

Evidence: Educational support and learner monitoring continued throughout the year.
Next: Reconcile the number of active children and measure attendance, progression, and continuation using a defined cohort.



Ghana: ANIDA Scholarship Support at All Nations University

Primary: Phase 5
Program Implementation

Supporting: Phase 6
Lasting Ownership

Evidence: Follow-up reports documented 21 scholars, their study status, and expected completion.

Next: Confirm scholar completions and collect graduate education, employment, and contribution outcomes before assessing longer-term sustainability.



Ghana: Women's Development Centre School of Cosmetology & Esthetics

Primary: Phase 5
Program Implementation

Supporting: Phase 4
Leadership Development

Evidence: Vocational sessions, examinations, facilitator development, practical demonstrations, and peer mentoring were documented.

Next: Track completion, skills application, enterprise starts, income change, and graduate leadership.

LIBERIA



ANIDA Liberia was established in 2019 to address poverty, unemployment, and inequality through sustainable solutions. Since then, we have launched poultry and crop production initiatives to create jobs and support food security for both men and women. Our Women's Development Program focuses on closing the gap in women's participation and empowerment, particularly in the agricultural sector. In addition, our HFT Program supports the educational and developmental needs of children in local communities.

CAPITAL

Monrovia

POPULATION (EST.2025)

5.73 Million

HDI VALUE

0.510

DEVELOPING REGION

Sub-Saharan Africa

HUMAN DEVELOPMENT CLASSIFICATION

Low

177/
193



LIBERIA**Key Accomplishments**

Educational support initiatives helped children access essential school materials needed for learning and supported their continued participation in education.

Livelihood and agricultural initiatives provided families experiencing economic hardship with opportunities to develop practical skills, participate in productive activities, and pursue additional sources of household income.

Programs continued to prioritize women and children who are often disproportionately affected by poverty and instability.

430

individuals reached
through support

10

acres of farmland
identified for
future farming

50+

school kits
distributed to
learners

"Even with the heavy rains, we did not stop. This land means food and income for our families."

- Community farmer

LIBERIA

Impact on Families

School kits and livelihood support reduced financial burdens for families and encouraged children to continue attending school.



Liberia: Proposed Farmland Expansion participating households

Primary: Phase 3
Participatory Planning

Supporting: Phase 2
Listening & Relationship Building

Evidence: Farming continued on available community land, while plans to acquire land for expanded farming and program infrastructure progressed alongside weather and access constraints.

Next: Clarify land rights, community roles, infrastructure needs, budget, baseline, and an agreed pilot plan before implementation.

Programs & Communities



Liberia: Hope for Tomorrow education support, Ganta area

Primary: Phase 5
Program Implementation

Evidence: Child registration and distribution of uniforms and school materials were reported.

Next: Verify the child cohort and measure attendance, progression, and continuation.



Liberia: Existing Livestock Activities participating communities

Primary: Phase 5
Program Implementation

Evidence: Care for pigs, goats, and birds, along with feed delivery and veterinary oversight, continued.

Next: Establish measures for production, survival, costs, revenue, and household benefits.

JAMAICA



Since 2011, ANIDA Jamaica has focused on creating sustainable opportunities for local communities. We established a poultry farm to generate income and support economic stability for families. Through our HFT Child Sponsorship Program, we also provide children with access to quality education and essential resources for a brighter future.

CAPITAL

Kingston

POPULATION (EST.2025)

2.83 Million

HDI VALUE

0.720

DEVELOPING REGION

Latin America and the Caribbean

HUMAN DEVELOPMENT CLASSIFICATION

High

117/193



JAMAICA**Key Accomplishments**

Since 2011, ANIDA Jamaica has focused on creating sustainable opportunities for local communities. In the past, we established a poultry farm to generate income and create opportunities for local economic participation.

Through our HFT Child Sponsorship Program, we continue to provide children with access to education and essential resources. The program supports children's educational participation while providing assistance to families experiencing financial difficulties.

Together, these initiatives reflect ANIDA Jamaica's continued focus on education, livelihoods, and practical support for children and families.

110children attended
field trips & events**130**emergency food
packages delivered**4**parent engagement
meetings

"The program gives our children a sense of hope and consistency. We look forward to ANIDA's continued presence in our school."

- Parent at Goshen Primary School

Programs & Communities

JAMAICA

Resilience & Continuity

In a year marked by disruption, ANIDA Jamaica continued supporting children and families while adapting to changing needs. Educational support remained active, emergency assistance helped families following Hurricane Melissa, and planning continued with local schools.



Jamaica: Hope for Tomorrow Ascot and Goshen Primary Schools

Primary: Phase 3
Participatory Planning

Supporting: Phase 5
Program Implementation

Evidence: Educational support continued, while agreements, baseline work, parent engagement, database completion, and program planning remained underway.

Next: Finalize agreements with schools and agree on attendance and learning indicators.



Jamaica: Proposed Goshen School Farm participating communities

Primary: Phase 3
Participatory Planning

Evidence: The farm was discussed with the school, but implementation was delayed by the Theory of Change process, the school calendar, and Hurricane Melissa.

Next: Complete co-design, clarify land and operating responsibilities, assess climate risk, and approve the implementation plan.



Jamaica: Post-Hurricane Melissa family response

Primary: Phase 5
Program Implementation

Supporting: Phase 4
Leadership Development

Evidence: Report records show the distribution of food and hygiene packages to 130 children and families.

Next: Verify distribution records and assess the health and household needs addressed through the emergency response, including participant feedback.

CANADA



We operate two food banks located in Toronto and Ottawa, bringing safe and nutritious food to community members experiencing food insecurity. We recognize that community members need access to more than just non-perishable goods. We strive to provide families in need with access to fresh produce, milk, and other dairy products and accommodate dietary restrictions by providing vegan, vegetarian, and halal options. We are deeply grateful for the community's support, allowing us to alleviate hunger among vulnerable populations.

CAPITAL

Ottawa

POPULATION (EST.2025)

41.5 Million

HDI VALUE

0.939

DEVELOPING REGION

North America

HUMAN DEVELOPMENT CLASSIFICATION

Very High

16/193



LOW

MEDIUM

HIGH

VERY HIGH



BLACK CREEK

CYRVILLE

TORONTO

OTTAWA

CANADA

Key Accomplishments

ANIDA's Food Bank and Food Rescue programs in Canada continued to play a significant role in addressing food insecurity while reducing food waste.

Through strategic partnerships and volunteer-driven operations, ANIDA redirected surplus food to vulnerable individuals and families experiencing food insecurity.

The Food Rescue initiative not only supported households in need but also contributed to environmental sustainability by reducing food waste.

Volunteers remained central to the success of the program, demonstrating compassion and dedication in serving communities.

A Food Bank volunteer supporting food access in Canada.

16,000+

food services delivered

\$1,347,756

estimated value of rescued food

5,500+

household engagements recorded

388,080 lbs

of food rescued

2,151

individuals supported

322,332+

meals provided
1.2 lbs per meal



"This program makes us feel supported. My kids are excited to go back to school, and I do not have to worry about supplies."

- Parent and food bank client

CANADA

Community Impact

Many families accessing food assistance were facing increased economic pressures due to inflation and rising living costs. Regular food support helped reduce household stress and improve food access for children and vulnerable individuals.

Programs & Communities



Canada: Food Banks Toronto & Ottawa

Primary: Phase 5
Program Implementation

Evidence: Food access services continued throughout the year, with unique participants and repeat services reported separately.

Next: Strengthen digital record-keeping and measure changes in food access and household stability.



Canada: Back to School and After the Bell

Primary: Phase 5
Program Implementation

Evidence: Records document backpack and snack-hamper distribution, along with family engagement.

Next: Confirm the unique children served and collect follow-up evidence on access, attendance, or family burden.



Canada: Food Rescue & Partner Distribution Toronto & Ottawa

Primary: Phase 5
Program Implementation

Supporting: Phase 6
Lasting Ownership

Evidence: Established rescue partnerships, recurring logistics, and food-volume tracking were documented.

Next: Document partner roles, continuity, quality controls, recipient outcomes, and the conditions required to sustain the system.

COUNTRIES

Child Sponsorships

PHILIPPINES

**182 Children
Sponsored**

Child sponsorship increased
by **70%** from 107 children in
2024 to **182 children** in 2025

GHANA

**323 Children
Sponsored**

Child sponsorship increased
by approximately **23%** from
263 children in 2024 to **323
children** in 2025

LIBERIA

**139 Children
Sponsored**

Child sponsorship increased
by approximately **72%** from
81 children in 2024 to **139
children** in 2025

JAMAICA

**110 Children
Sponsored**

Child sponsorship
decreased by **32%** from 161
children in 2024 to **110
children** in 2025



ACCOUNTABILITY

Partners & Volunteers

ANIDA's work depends on relationships that bring different forms of knowledge, access and responsibility to the same purpose. Schools, community leaders, public institutions, churches, businesses, and civil-society organizations helped identify priorities, reach participants, contribute resources, and support delivery in 2025.

Volunteers contributed time and practical expertise across food distribution, program administration, community engagement, mentoring, and event support. Their service extended ANIDA's operational capacity, while staff and governing bodies retained responsibility for safeguarding, financial controls, program quality, and reporting.

Strong partnerships have defined roles, shared expectations, appropriate consent, reliable communication, and a clear connection to community priorities. ANIDA will continue strengthening how partner and volunteer contributions are documented, supported, and recognized.



ACCOUNTABILITY

Learning & Organizational Growth

In 2025, ANIDA documented substantial program delivery, but the reporting process also showed where organizational systems must mature. Country teams did not always use the same participant definitions, reporting schedules or Theory of Change phase labels. Some records were incomplete, estimated or difficult to reconcile across monthly, quarterly and annual reports.

These limitations affect how confidently ANIDA can aggregate reach or describe longer-term change. Most of the strongest 2025 evidence relates to activities and outputs. Outcome measurement, including changes in learning, food access, income, household stability and local leadership, remains less consistent.

ANIDA is responding with common indicator definitions, clearer reporting periods, program-level phase assessments, named validation owners and stronger source controls. The goal is decision-useful evidence that helps communities, teams, Boards and donors understand what is working, what requires adaptation and where resources can contribute most responsibly.

A student engaged in learning



ACCOUNTABILITY

Financial Stewardship

Financial stewardship means using resources for their intended purposes, maintaining appropriate controls and reporting both program and support costs transparently. The International Board oversees financial reporting for the Canadian reporting entity, while management is responsible for budgeting, recordkeeping, internal controls, and preparation of the financial statements.

In 2025, 88.5% of expenditures before amortization related to program expenses and 11.5% related to operating support and fundraising. Support costs sustain financial administration, compliance, coordination, donor communication, and organizational systems that enable responsible program delivery.

ANIDA will continue improving country-level documentation, program allocation records, revenue controls, and the links between spending, delivery, and measured results. The complete audited financial statements, including the auditor's qualified opinion and notes, are available at anida.org.

A family participating in livelihood activities that support household resilience.



CLOSING

Looking Ahead to 2026

In 2026, ANIDA will focus on making the support entrusted to us go further. We are strengthening how we understand community priorities, measure change, learn from evidence and connect resources to the results they are intended to support.

We will also deepen how communities shape the work. Effective development cannot simply transfer the same solution from one place to another. Culture, local knowledge, relationships, existing strengths and community priorities should influence how programs are designed and adapted. By listening first and working alongside local leaders and participants, we aim to develop responses that are respectful, relevant and appropriate to each context.

For donors and partners, this means clearer choices, stronger evidence and greater confidence that resources are being directed where they can make the greatest credible difference. Our goal is not simply to do more, but to help each contribution support progress that communities value, can build on and are better positioned to sustain.

Smiling child at a community event.



THANK YOU



We are deeply grateful for the invaluable support and collective commitment of our partner organizations. Their shared vision and collaboration have been instrumental in strengthening the work we do with the communities we serve. Through their generosity, expertise, and aligned purpose, we have been able to extend our reach, strengthen our programs, and support community priorities where they matter most. We also extend our sincere thanks to Ascot & Goshen Schools, Balagot and Co., Barangay Nursery (Purok Pokan and Purok Nangka), Biz Box Foundation, Cassey Marketing, and Maryland Farms.

Partners: AGCO, All Nations University (ANU), ANFGC (All Nations Full Gospel Church), ANIDA Global Leadership, AppDirect, Ascot & Goshen, Balagot and Co., Barangay Nursery (Purok Pokan and Purok Nangka), Biz Box Foundation (under Ghana Enterprises Agency), BPI (Bank of the Philippine Islands), Cassey Marketing, Cash Money, CEA (Non-Formal Education Division, COBS Bread, Department of Education - Kidapawan City Division, Enterprise Mobility, Frontlines, Gay Lea, Geego's Hotel, Ghana Fire Service, Ghana Health Servis, Jollibee Foods Corporation, LASCO, Maryland Farms, Ministry of Gender, Children & Social Protection, Ministry of Health and Wellness, North York Harvest, Ottawa Food Bank, PICPA Laguna Chapter (Philippine Institute of Certified Public Accountants), Plan Group, RioCan, Second Harvest, Sisters of Charity, Halifax, The National Commission for Civic Education (NCCE)



Accredited
IMAGINE CANADA

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ANIDA conducts programs and projects to facilitate education, alleviate human suffering, provide relief from poverty, and elevate the standard of living of those in need. ANIDA programs and projects are carried out in the context of the Christian faith to assist all people without regard to religion, race or gender.

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